

WORKING FOR YOU TO KEEP YOU SAFE

Latest HSE Statistics YTD 30 SEP 2014 Non-work related fatalities Non-accidental deaths (NADs) Lost Time Injuries (LTIs) All injuries (excluding first aid Motor Vehicle Incidents (MVIs) Roll over - MVIs Serious MVIs

0.27 0.33

Life Saving Rules Violations

Lost Time Injury Frequency (LTIF)

YTD 30 SEP 2014

Journey management	10
Speeding/GSM	7
Seatbelts	5
Overriding safety device	0
Working at heights	0
Permit	1
Confined space	0
Lock out tag out	0
Drugs and alcohol	0
Gas testing	0

Vehicle Class A/B Defect

YTD 30 SEP 2014

Class A	254
Class B	3474
LICE TIP	

Recognize safe behavior and first tell workers what they did well and then feedback should focus on actions to mitigate exposure and not blame the worker.

Share it with a friend

Important News



Solook is the Behavioural Based Safety project which focuses on safe and at-risk behaviours. It is an observation & coaching process which results in actions to achieve sustainable & continual improvements.

How do we improve our Safe Behaviours? Improving triggers (antecedents) & results (consequences) which encourage safe behaviours.

How do we reduce At-Risk **Behaviours?** Minimising antecedents and consequence that encourage atrisk behaviours.

What You Need to Know

SOLOOK METHODOLOGY



'ABC' analysis is a method of looking **Behaviours** (observable acts) in terms of Antecedents & Consequences. It is used to find out why undesirable behaviours persist & what can be done to replace them with more desirable safer behaviours.

SOLOOK - No name-No blame-No sneaking POLICY — Friendly contact and feedback

Types of Behaviours:

Enabled Within a persons control **Difficult =** Dooable but with extra effort Non-enabled = Outside of a persons control.

Pilot Group:

- 1. Two Well Engineering Contractors:
 - Abraj: 3 Rigs & 3 Hoists
 - · Shaleem: 4 Hoists
- 2. Harweel Project 3. Commuting pilot project (all PDO & Contractors from senior management and the workforce)

What is ICB:

The Inventory of Critical Behaviours (ICB) is a datasheet which reflects actual exposures at a location and is extracted by analyzing the cause of injuries, from the location's incident reports. This data analysis is essential to identify the risks.

What is RINCON:

The "Safe" and "At-Risk Behaviours" are captured in the ICB datasheet and uploaded into an IT system called 'RINCON' together with actions to mitigate the "At-Risk Behaviors". The data is reviewed monthly by the team to monitor progress.





HSE NEWS

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HSE Advice Note

Effective Solook observations and feedback will bring changes that can:

- a. Help shift risk perception
- b. Strengthen the safety culture
- c. Uncover hidden barriers
- d. Prevent incidents

Through observation and feedback, Enabled and Difficult Behaviors are solved on the spot and Non-Enabled (impossible) Behaviors are addressed and solved by the 'blocker removal' team.

By controlling and reducing the **System-Based** root causes of at-risk behaviors, the team at the location is able to address all aspects of the **Working Interface** including Facilities & Equipment, Procedures/Process, and the actions of workers.

The Solook process is driven by our trained and certified Internal Consultants (INCONS). They, together with the site team create a Site Steering Committee who develop the ICB & train location observers who then conduct observations and coach workers and provide constructive feedback.

The observation data sheets are uploaded onto RINCON & the Site SC members, who meet monthly, extract data, identify blockers to safe behaviors and follow up on actions, therein. This data is further analyzed using the Process Index and Dashboard in order to track improvement in "Safe" behaviors and reduction in "At-Risk Behaviors".

Solook integrates the PDO Safety initiatives of STOP, Life Saving Rules and our hazard hunts and simplifies the process by using one integrated data sheet to observe Safe and At-Risk Behaviors. This significantly reduces your paperwork.

The INCON conducts a sustainability review with the Site Steering Committee. This review provides an evaluation of the process' strengths and improvement opportunities at that point in time so that the committee can plan its future activities with a focus on the most important issues for them. The first of these sustainability reviews are planned to start in November.

